Lifelong provider of access to an equitable and affordable education

» Execute a Strategic Diversity, Equity and Inclusion Plan encompassing all areas of the University.
» Establish a portfolio of learning credentials with flexible formats and experiences.
» Expand transfer of credit and credit for prior learning.
» Develop innovative financial aid programs, tuition programs and need-based grant programs.

Outcomes
» Student success and equity in success.
» Ethnic and racial diversity.
» Enrollment in credit and non-credit educational offerings.
» Certificates and degrees awarded.

Leader in transformational learning generating inspired action

» Expand equitable high-impact learning and engagement practices.
» Engage external partners in advancing and providing high-impact experiences.
» Advance a culture of learning by embedding high-impact experiences supporting engagement and career exploration early in academic coursework.
» Construct and extend our understanding of the learning environment, eliminating educational equity gaps across race and ethnicity, socioeconomic status and geographic location.

Outcomes
» Student engagement in high-impact experiences.
» Employment or continuing education of graduates.
» Career mobility of graduates.

Community of care built upon diversity, inclusion and belonging

» Establish university onboarding for all members of the University that introduces Maverick culture, expectations for culturally responsive support and critical milestones for success.
» Provide intentional and coordinated learning and support systems and services for all members of the University, addressing barriers and gaps in campus climate and wellness.
» Adopt a strategic approach to advising, mentoring, coaching and alumni connections for all students across all years of enrollment.
» Partner with regions adjacent to in-person locations to provide culturally responsive and supportive community offerings.

Outcomes
» Diversity, equity and inclusion campus climate.
» Supportive campus environment.

Nimble and innovative steward of resources

» Incentivize innovation, experimentation and collaboration in curricular offerings, instructional strategies, scholarly work and student support to meet the needs of learners and eliminate equity gaps.
» Redesign and invest in infrastructure and processes to maximize the stewardship of the financial, physical, environmental, human and technology resources of the University.
» Develop and expand implementation of varied approaches to external revenue generation.

Outcomes
» Investment in innovation and infrastructure within a balanced budget.
» External revenue generation.